

14 functional families. 168 capability records.

What each part of the inventory enables, subject to its specific legal and execution conditions.

01 Research, innovation and experimentation Research, grants, other transactions, prototypes, prizes, SBIR/STTR and test access. 23	02 Intellectual property and technology transfer CRADAs, patent licensing and purchases, data rights, government-use rights and royalties. 8
03 Workforce and expertise Research capacity, scholarships, student services, direct hiring, expert appointments and pay. 8	04 Acquisition, transition and contract finance Contracts, rapid acquisition, production transition, multiyear buys, payments and scoped relief. 18
05 Industrial capacity, capital and credit Production priorities, loans, guarantees, offtake, capacity support and specified investments. 19	06 Materials and strategic stockpiles Acquire, refine, recycle, loan and barter materials; support feasibility and advance purchases. 5
07 Logistics, depots and industrial partnerships Working-capital operations, depot partnerships, commercial sales and ammunition-facility reuse. 5	08 Property, construction and housing Land, leases, construction, repairs, disposal and eligible housing loans, equity and guarantees. 16
09 Energy, environment and communities Utility and energy arrangements, efficiency finance, remediation, resilience and community support. 10	10 International business, logistics and investment Allied R&D, co-production, logistics exchanges, contributions and eligible multinational investment. 14
11 Security cooperation, assistance and education Training, equipment, sales, credit, partner operations, humanitarian support and education. 19	12 Intelligence, counterintelligence and security Scoped intelligence finance, cryptologic research, industrial security and CI-related mechanisms. 10
13 Domestic and interagency support Defined civilian-agency support, counterdrug support and eligible state/local purchasing channels. 3	14 Enterprise resources and shared execution Interagency orders, reimbursements, specific transfers, contributions, gifts, fees and claims. 10

Numbers count capability records, not distinct statutes, legal powers, dollars or operational readiness. Families are navigational groupings; mechanisms and actors can cross family boundaries.

29 actor-directory nodes, grouped by role

Policy integration and mission execution are different functions. Node numbers refer to the full actor directory.

Direction, strategy and demand (4) 01 SecDef / DepSecDef 02 USD(Policy) 09 CJCS / Joint Staff 10 Combatant / component commands

Additional counterparts, outside the 29: Treasury / OMB · State · Commerce · Energy · SBA · DNI / CIA · DOJ / FBI · foreign governments · companies, lenders, universities and local partners.

Functional map—not an org chart or delegation chain. Umbrella entries overlap named agencies. Counsel advises; separately authorized officials sign. A statutory office is not proof of staffing or delegated authority.

Legal mechanisms cut across the 14 families

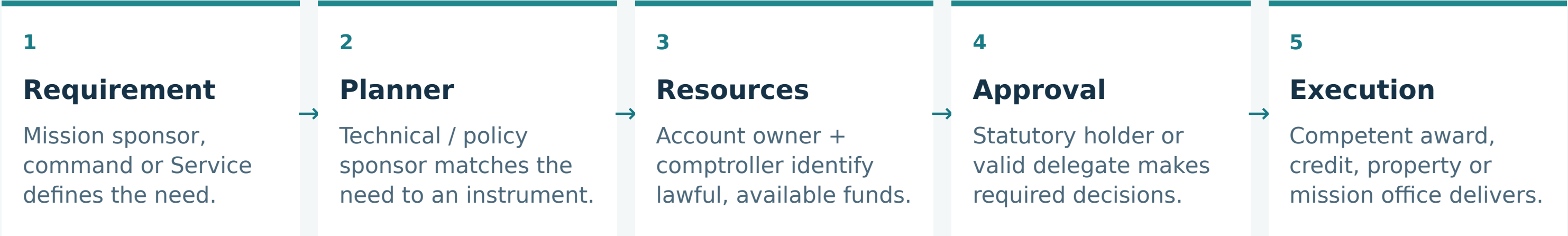
A family describes the purpose. A mechanism describes how a legally authorized action is carried out.

Contracts and purchasing Procurement, multiyear buys, experimental purchases and contract financing. Examples: ACQ-06, ACQ-35, ACQ-38, ACQ-41.	Grants, cooperative agreements and prizes Research assistance, innovation prizes and eligible capacity support. Examples: ACQ-02, ACQ-08, IND-12.
Other transactions Research, prototype and specifically authorized construction OTs. Examples: ACQ-03, ACQ-04, IND-36.	Loans and loan guarantees DPA production credit, OSC credit and eligible housing or facility financing. Examples: IND-02, IND-08, IND-39.
Specified investments and fund contributions Eligible third-party investment entities, housing equity and a multinational fund. Examples: IND-13, IND-40, INT-10.	Property, leasing and exchange mechanisms Acquire, lease, convey, exchange or dispose of property under particular provisions. Examples: IND-29, IND-30, IND-50.
IP, data and cooperative technology tools CRADAs, licenses, data rights and compensated government patent use. Examples: ACQ-11, ACQ-28, ACQ-31, ACQ-32.	Orders, transfers, contributions and receipts Reimbursable execution, lawful transfers, gifts, fees and foreign contributions. Examples: FIN-01, FIN-04, FIN-06, INT-05.
Hiring, pay and human-capital support Scholarships, direct hiring, expert appointments and special pay. Examples: ACQ-24 through ACQ-27, FIN-10.	Special-purpose powers and exceptions Priorities, scoped information powers, assistance and exceptional expenses or relief. Examples: IND-01, INT-14, INT-33, ACQ-51.

These are ten explanatory groupings of mechanisms—not ten additional families or a separate count of authorities. Eligibility, restrictions and required partner-owned decisions remain instrument-specific.

Connect the capability to the decision owners

For each record, the workbook preserves planner, resource owner, approver, executor and partner fields.



Research · ACQ-01	R&E / Service sponsor / DARPA → component RDT&E owner → statutory holder or valid delegate → research performer / authorized award office.
Industrial credit · IND-08	Office of Strategic Capital + mission sponsor → eligible credit resources → instrument-specific approval → OSC transaction team; Treasury / OMB or other counterpart involvement as applicable.
Industrial protection · INT-36	I&S / CL&S + program-risk sponsor → program-security / DCSA resources → applicable security / acquisition officials → DCSA / competent CI elements; FBI or CFIUS retains its distinct jurisdiction.

Partner involvement is instrument-specific. This is illustrative routing, not one mandatory linear workflow. Coordination and money-transfer mechanisms do not create the substantive power to perform an act.

Research, innovation and experimentation

Research, grants, other transactions, prototypes, prizes, SBIR/STTR and test access.

ACQ-01 Conduct and purchase defense-relevant research and development Holder: Secretary of Defense or Secretary of a military department 10 U.S.C. §4001 · 10 U.S.C. §4007 · +1 more in workbook	ACQ-06 Buy experimental products, services, demonstrations and prototypes Holder: Secretary of Defense and military-department Secretaries 10 U.S.C. §4023 · P.L. 119-60, §1831
ACQ-02 Fund external R&D through grants and cooperative agreements Holder: Secretary of Defense or military-department Secretary 10 U.S.C. §4001(b) · 10 U.S.C. §4024 · +4 more in workbook	ACQ-07 Include bridge prototype or initial production units in a research contract Holder: Secretary of Defense, Army, Navy or Air Force 10 U.S.C. §4004 · 10 U.S.C. §3012(2)
ACQ-03 Negotiate research OTs, cost sharing and contingent repayments Holder: Secretary of Defense and each military-department Secretary; Secretary of Defense acts through DARPA, DIU or another designated element 10 U.S.C. §4021	ACQ-08 Award cash, noncash, contract or agreement prizes for defense innovation Holder: Secretary of Defense acting through USD(R&E), USD(A&S), DIU Director and Service acquisition executives 10 U.S.C. §4025 · P.L. 119-60, §211
ACQ-04 Prototype technology, processes and business arrangements with flexible OTs Holder: DARPA Director, DIU Director, military-department Secretary, or official designated by Secretary of Defense 10 U.S.C. §4022(a)-(e) · 10 U.S.C. §4021	ACQ-09 Accelerate commercialization through the Rapid Innovation Program Holder: Secretary of Defense 10 U.S.C. §4061
ACQ-05 Award follow-on production or sustainment after a successful prototype OT Holder: Authorized §4022 awarding official; covered official approves follow-on awards above statutory threshold 10 U.S.C. §4022(f)-(h) · 10 U.S.C. §4022(a)(2)(C)	ACQ-10 Fund multistakeholder innovation partnerships and allocate DIU project funding Holder: Director, Defense Innovation Unit 10 U.S.C. §4127(d)-(f)

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Research, innovation and experimentation

Research, grants, other transactions, prototypes, prizes, SBIR/STTR and test access.

ACQ-12 Sponsor research through FFRDCs within approved missions Holder: Secretary of Defense or military-department Secretary for research; head of agency for new-center restriction <u>10 U.S.C. §4001</u> · <u>10 U.S.C. §4126</u>	ACQ-18 Purchase SBIR/STTR-derived technology through Phase III awards Holder: Federal acquiring agency; DoD contracting/award officials and acquisition customers <u>15 U.S.C. §638(e)(4), (e)(6), (e)(13), (r), (y)</u> · <u>P.L. 119-83, §3(b), 6</u>
ACQ-13 Share underused laboratory capabilities and undertake public-private work Holder: Secretary of Defense, authorized Center/STRL directors <u>10 U.S.C. §4124</u>	ACQ-19 Match outside capital with strategic breakthrough Phase II awards Holder: Eligible federal agency; DoD acquisition and SBIR officials <u>15 U.S.C. §638(aa)(6), (ff)(3)</u> · <u>P.L. 119-83, §3</u>
ACQ-15 Reinvest laboratory and test-organization funds in innovation, transition, people and minor infrastructure Holder: Secretary of Defense establishes mechanisms; directors exercise discretion in consultation with Service S&T executive <u>10 U.S.C. §4123</u> · <u>P.L. 119-60, §212</u>	ACQ-20 Pay for commercialization, IP, cybersecurity and business assistance Holder: Participating agency; eligible SBIR/STTR award recipient selects support <u>15 U.S.C. §638(q), (bbb)</u> · <u>P.L. 119-83, §7</u>
ACQ-16 Fund small-business research and commercialization through SBIR Holder: Participating federal agency; DoD and component SBIR program/award officials <u>15 U.S.C. §638(f), (g), (m), (cc)</u> · <u>P.L. 119-83, §2, 4, 9, 10</u>	ACQ-33 Finance, furnish, lend, lease or sell specialized contractor research/test facilities Holder: Secretary of the military department concerned <u>10 U.S.C. §4174</u>
ACQ-17 Pair small firms and research institutions through STTR Holder: Participating federal agency; DoD/component STTR officials <u>15 U.S.C. §638(e)(6)-(7), (n), (o), (yy)</u> · <u>P.L. 119-83, §2, 9, 10</u>	ACQ-34 Sell commercial access to designated DoD test ranges and facilities Holder: Secretary of Defense; installation commander may receive specified indirect-cost delegation <u>10 U.S.C. §4175</u>

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Research, innovation and experimentation

Research, grants, other transactions, prototypes, prizes, SBIR/STTR and test access.

ACQ-48 **Conduct COCOM experiments and make findings supporting transition**

Holder: Each combatant commander; senior contracting official retains applicable award role

[P.L. 119-60, §873](#) · [P.L. 118-31, §843](#)

ACQ-54 **Reimburse contractor independent R&D through allowable contract costs**

Holder: Secretary of Defense establishes payment rules; contracting and audit officials apply them

[10 U.S.C. §3762](#)

ACQ-50 **Use an alternative iterative, data-driven test pathway**

Holder: Secretary of Defense establishes/designates pathway; Service Secretaries through Service test activities; DOT&E independent evaluator

[P.L. 119-60, §218](#)

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Intellectual property and technology transfer

CRADAs, patent licensing and purchases, data rights, government-use rights and royalties.

ACQ-11 Exchange laboratory resources and receive partner funding through CRADAs Holder: Federal agency authorizing laboratory directors; military-department Secretaries and Secretary of Defense/DARPA may permit FFRDC directors 15 U.S.C. §3710a · 10 U.S.C. §4026	ACQ-30 Retain government-use rights and conditionally intervene in federally funded inventions Holder: Funding federal agency, with specified agency-head decisions 35 U.S.C. §202 · 35 U.S.C. §203 · +1 more in workbook
ACQ-14 Use partnership intermediaries to connect labs, firms and universities Holder: Agency-approved federal laboratory director; FFRDC contracting officer where specified; authorized STRL Center director 15 U.S.C. §3715 · 10 U.S.C. §4124(f)	ACQ-31 Use patented inventions for the government with compensation liability Holder: United States acting through authorized program/contracting officials; Court of Federal Claims adjudicates compensation 28 U.S.C. §1498(a)-(c)
ACQ-28 License federally owned inventions to commercialize technology Holder: Federal agency holding invention rights; authorized agency/laboratory licensing officials 35 U.S.C. §207 · 35 U.S.C. §209	ACQ-32 Obtain and enforce technical-data rights for competition, repair and integration Holder: Secretary of Defense; program manager and authorized contracting officer for contractual rights/challenges 10 U.S.C. §3771 · 10 U.S.C. §3772 · +3 more in workbook
ACQ-29 Buy patents, copyrights, software, technical data and infringement releases Holder: Military-department authorities spending eligible supply-procurement funds 10 U.S.C. §3793	ACQ-55 Retain licensing royalties and reinvest in inventors and laboratory missions Holder: Agency or laboratory head and designated distribution officials 15 U.S.C. §3710c

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Workforce and expertise

Research capacity, scholarships, student services, direct hiring, expert appointments and pay.

ACQ-21 Build research capacity in eligible states through DEPSCoR Holder: Secretary of Defense acting through USD(R&E) <u>10 U.S.C. §4010</u>	ACQ-25 Direct-hire laboratory scientists, engineers, students and qualified veterans Holder: Directors of designated STRLs; specified research/test directors for covered positions <u>10 U.S.C. §4091</u> · <u>10 U.S.C. §4121</u>
ACQ-22 Strengthen HBCU and minority-serving defense research and education Holder: Secretary of Defense acting through USD(R&E) and military-department Secretaries <u>10 U.S.C. §4144</u> · <u>P.L. 119-60, §223</u>	ACQ-26 Recruit eminent experts with special appointment and pay flexibility Holder: Named officials: Secretary of Defense for designated labs; DARPA, DOT&E, SCO, DIU, NGA, SDA, USCYBERCOM, USD(R&E), OSC leaders <u>10 U.S.C. §4092</u>
ACQ-23 Contract directly for university students' temporary technical services Holder: Secretary of Defense <u>10 U.S.C. §4143</u>	ACQ-27 Offer enhanced pay for critical laboratory technology positions Holder: Secretary of Defense program; Service acquisition executive or military-department Secretary approves applicable pay <u>10 U.S.C. §4094</u>
ACQ-24 Provide STEM scholarships and fellowships tied to service Holder: Secretary of Defense <u>10 U.S.C. §4093</u>	FIN-10 Hire temporary experts and consultants Holder: Secretary of Defense or military department Secretary <u>10 U.S.C. § 129b</u> · <u>5 U.S.C. § 3109</u>

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Acquisition, transition and contract finance

Contracts, rapid acquisition, production transition, multiyear buys, payments and scoped relief.

ACQ-35 Acquire military supplies and services through competitive contracts Holder: Military-department Secretaries and other agencies within their express missions and valid delegations 10 U.S.C. §7013(b) · 10 U.S.C. §8013(b) · +4 more in workbook	ACQ-40 Acquire commercial solutions through general solicitations and follow-on awards Holder: Secretary of Defense and military-department Secretaries 10 U.S.C. §3458 · P.L. 119-60, §1823
ACQ-36 Limit competition or use sole-source procedures for defined statutory reasons Holder: Head of agency; contracting officer and specified approval officials 10 U.S.C. §3204 · P.L. 119-60, §1804(b)	ACQ-41 Provide advance, progress, partial and performance-based contract payments Holder: Head of agency; authorized contracting/finance officials 10 U.S.C. §3801 · 10 U.S.C. §3802 · +4 more in workbook
ACQ-37 Create task/delivery-order contracts and place repeat orders Holder: Head of agency and authorized contracting officers 10 U.S.C. §3403 · 10 U.S.C. §3405 · +1 more in workbook	ACQ-42 Rapidly acquire urgent capabilities and make limited emergency funding/waiver decisions Holder: Secretary of Defense or Deputy Secretary of Defense for reserved determinations; designated senior official for permitted waivers 10 U.S.C. §3601
ACQ-38 Commit to multiyear equipment purchases and economic-order quantities Holder: Head of agency; Secretary of Defense and Congress for specified authorizations/certifications 10 U.S.C. §3501 · P.L. 119-60, §804	ACQ-43 Use middle-tier rapid prototyping and fielding pathways Holder: USD(A&S) establishes pathways; Service acquisition executives/authorized decision authorities execute 10 U.S.C. §3602
ACQ-39 Buy qualifying services on a multiyear basis Holder: Head of agency 10 U.S.C. §3531	ACQ-44 Continuously acquire, develop and update software and covered hardware Holder: Secretary of Defense; Service/component acquisition decision officials 10 U.S.C. §3603

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Acquisition, transition and contract finance

Contracts, rapid acquisition, production transition, multiyear buys, payments and scoped relief.

ACQ-45 Fund high-value accelerated procurement and fielding of innovative technologies Holder: Secretary of Defense; Secretaries of military departments participate in proposal review 10 U.S.C. §3604 · P.L. 119-60, §813	ACQ-51 Grant extraordinary national-defense contractual relief Holder: President authorizes; DoD/Service officials or Contract Adjustment Boards within lawful delegation 50 U.S.C. §1431 · 50 U.S.C. §1432 · +4 more in workbook
ACQ-46 Purchase metered consumption-based capabilities with flexible lifecycle funding Holder: Secretary of Defense and military-department Secretaries 10 U.S.C. §3605 · P.L. 119-60, §1825 · +2 more in workbook	ACQ-52 Indemnify unusually hazardous research/development work Holder: Secretary of the military department concerned approves; Secretary/designated official certifies payment 10 U.S.C. §3861
ACQ-47 Request enhanced rapid contracting for COCOM operational needs Holder: Combatant commander requests; senior contracting official exercises contracting tools P.L. 118-31, §843	ACQ-53 Assume classified-contract work-in-process risk that cannot be commercially insured Holder: Secretary of Defense; authorized contracting/risk officials 10 U.S.C. §3864 · P.L. 119-60, §801
ACQ-49 Start urgent development before the next budget cycle Holder: Military-department Secretary with Secretary of Defense approval P.L. 118-31, §229	ACQ-56 Request DIU commercial-technology adoption and integration support through BOOST Holder: DIU Director establishes and executes program; Secretary of Defense issues guidance P.L. 119-60, §1833

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Industrial capacity, capital and credit

Production priorities, loans, guarantees, offtake, capacity support and specified investments.

IND-01 Prioritize defense contracts and allocate scarce industrial resources Holder: President; execution through applicable resource-agency delegations 50 U.S.C. § 4511 · 50 U.S.C. § 4553 · +2 more in workbook	IND-06 Organize supervised voluntary industry agreements with limited antitrust defense Holder: President or qualifying Senate-confirmed designee; Attorney General has required findings role 50 U.S.C. § 4558 · 50 U.S.C. § 4564
IND-02 Guarantee private loans for defense production capacity Holder: President; designated guaranteeing agency 50 U.S.C. § 4531 · 50 U.S.C. § 4534 · +2 more in workbook	IND-07 Compel industrial information needed to administer DPA authorities Holder: President / authorized delegate; courts enforce subpoenas 50 U.S.C. § 4555 · 10 U.S.C. § 4818
IND-03 Make direct loans to private enterprises for productive capacity Holder: President or authorized delegate 50 U.S.C. § 4532 · 50 U.S.C. § 4534 · +2 more in workbook	IND-08 Finance or refinance dual-use critical technology with OSC direct loans Holder: Secretary of Defense acting through OSC Director 10 U.S.C. § 149(d)-(h) · Pub. L. 119-60, §§905-906 · +3 more in workbook
IND-04 Underwrite industrial capacity through purchases, offtake commitments and targeted subsidies Holder: President; duly delegated execution with reserved findings 50 U.S.C. § 4533(a)-(d) · 50 U.S.C. § 4534 · +3 more in workbook	IND-09 Guarantee private loans for OSC-eligible investments Holder: OSC Director, within Secretary of Defense program authority 10 U.S.C. § 149(e)(3) · Pub. L. 119-60, §906 · +3 more in workbook
IND-05 Install industrial equipment and improve government or private plants Holder: President or authorized delegate 50 U.S.C. § 4533(e)-(g) · 50 U.S.C. § 4534 · +1 more in workbook	IND-10 Support financial structuring, due diligence and credit servicing Holder: OSC Director 10 U.S.C. § 149(e)(3)(B) · 10 U.S.C. § 149(e)(12) · +5 more in workbook

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Industrial capacity, capital and credit

Production priorities, loans, guarantees, offtake, capacity support and specified investments.

IND-11 Convene public/private capital and vet agency investment transactions Holder: Secretary of Defense; OSC Director chairs Pub. L. 118-159, §1092 · Pub. L. 119-60, §867(c)-(d) · +1 more in workbook	IND-16 Construct and improve private or government industrial facilities Holder: Secretary of Defense 10 U.S.C. § 4817(i)(4) · Pub. L. 119-60, §867
IND-12 Fund supply-chain capacity and workforce through grants and agreements Holder: Secretary of Defense; Fund control assigned by §4817(b) to USD(A&S) through named industrial-base office 10 U.S.C. § 4817(g)-(h) · Pub. L. 119-60, §867	IND-17 Qualify substitutes, restrict sourcing to reliable sources and create reserves Holder: Secretary of Defense 10 U.S.C. § 4817(i)(5)-(6) · 10 U.S.C. § 4817(j) · +1 more in workbook
IND-13 Award funding to third-party investment entities for small and medium firms Holder: Secretary of Defense 10 U.S.C. § 4817(h)(3) · Pub. L. 119-60, §867	IND-18 Use a time-limited industrial innovation pilot for credit and third-party debt/equity investment Holder: Secretary of Defense Pub. L. 115-91, §1711 · Pub. L. 116-283, §213(c) · +1 more in workbook
IND-14 Offset market manipulation and sustain strategic-material supplies Holder: Secretary of Defense 10 U.S.C. § 4817(h)(4) · 10 U.S.C. § 4817(i)(2)-(3) · +1 more in workbook	IND-55 Allow covered private borrowing costs in production and sustainment contracts Holder: Secretary of Defense Pub. L. 119-60, §803 · 10 U.S.C. § 3761
IND-15 Create durable demand through industrial-base offtake commitments Holder: Secretary of Defense 10 U.S.C. § 4817(i)(1)-(3) · Pub. L. 119-60, §867	

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Materials and strategic stockpiles

Acquire, refine, recycle, loan and barter materials; support feasibility and advance purchases.

IND-19 **Acquire, store, rotate and dispose of strategic and critical materials**

Holder: National Defense Stockpile Manager for §98e(a); President for reserved functions
[50 U.S.C. § 98b](#) · [50 U.S.C. § 98d](#) · +3 more in workbook

IND-22 **Co-fund bankable feasibility studies for reliable mineral sources**

Holder: National Defense Stockpile Manager
[50 U.S.C. § 98h-6](#)

IND-20 **Refine, recycle, recover and qualify strategic materials and sources**

Holder: National Defense Stockpile Manager; USD(A&S) and DLA Director for recovery expansion
[50 U.S.C. § 98e\(a\)\(3\)-\(5\)](#) · [50 U.S.C. § 98g](#) · +2 more in workbook

IND-23 **Use multiyear and advance procurement for U.S.-processed critical minerals**

Holder: Secretary of Defense
[50 U.S.C. § 98e-2](#) · [10 U.S.C. § 3501](#)

IND-21 **Loan strategic materials and barter to maintain reserves**

Holder: President / permissible delegated Stockpile Manager; delegation reserved exceptions apply
[50 U.S.C. § 98e\(c\),\(f\)](#) · [50 U.S.C. § 98h-7](#)

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Logistics, depots and industrial partnerships

Working-capital operations, depot partnerships, commercial sales and ammunition-facility reuse.

IND-24

Operate reimbursable supply and industrial businesses with working-capital funds

Holder: Secretary of Defense; Treasury establishes accounts; Service Secretaries allocate functions
[10 U.S.C. § 2208](#) · [Pub. L. 119-60, §333](#)

IND-27

Commercialize underused Army ammunition facilities through ARMS

Holder: Secretary of the Army
[10 U.S.C. § 7551](#) · [10 U.S.C. § 7553](#) · +1 more in workbook

IND-25

Partner with private firms at depots and arsenals

Holder: Designating Service Secretary or Secretary of Defense for Defense Agency centers
[10 U.S.C. § 2474](#) · [10 U.S.C. § 2464](#) · +1 more in workbook

IND-28

Guarantee commercial tenant loans at eligible Army ammunition facilities

Holder: Secretary of the Army
[10 U.S.C. § 7555](#)

IND-26

Sell government industrial products or services to non-DoD customers

Holder: Secretary of Defense; Army Secretary for §7543; Service Secretaries under §2208(j)
[10 U.S.C. § 2563](#) · [10 U.S.C. § 2208\(j\)](#) · +1 more in workbook

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Property, construction and housing

Land, leases, construction, repairs, disposal and eligible housing loans, equity and guarantees.

IND-29 Buy, accept, exchange or condemn land for authorized military purposes Holder: Secretary of military department 10 U.S.C. § 2663 · 10 U.S.C. § 2802 · +1 more in workbook	IND-34 Execute limited unspecified minor military construction Holder: Secretary concerned 10 U.S.C. § 2805 · Pub. L. 119-60, §§2871-2873
IND-30 Lease non-excess defense property for cash or in-kind consideration Holder: Service Secretary; Secretary of Defense for Defense Agency property 10 U.S.C. § 2667	IND-35 Use tightly conditioned emergency or war construction authorities Holder: Secretary concerned for §2803; Secretary of Defense for §2808 10 U.S.C. § 2803 · 10 U.S.C. § 2808
IND-31 Grant infrastructure easements across military property Holder: Secretary of military department 10 U.S.C. § 2668	IND-36 Use construction other transactions and successful follow-on awards Holder: Secretary concerned 10 U.S.C. § 2808a · Pub. L. 119-60, §2802
IND-32 Lease overseas non-family-housing structures and associated land Holder: Secretary of military department 10 U.S.C. § 2675 · 10 U.S.C. § 2662	IND-37 Use long-term facility construction/operation service contracts Holder: Secretary concerned 10 U.S.C. § 2809
IND-33 Acquire and construct authorized military facilities Holder: Secretary concerned 10 U.S.C. § 2802 · 10 U.S.C. § 2807 · +3 more in workbook	IND-38 Repair or convert existing facilities with O&M funds Holder: Secretary concerned 10 U.S.C. § 2811

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Property, construction and housing

Land, leases, construction, repairs, disposal and eligible housing loans, equity and guarantees.

IND-39 Lend to or guarantee loans for military housing developers Holder: Secretary concerned 10 U.S.C. § 2873 · 10 U.S.C. § 2883	IND-42 Convey or lease land and facilities for military housing privatization Holder: Secretary concerned 10 U.S.C. § 2878 · 10 U.S.C. § 2883 · +1 more in workbook
IND-40 Buy equity, partnership interests or debt in eligible military housing projects Holder: Secretary concerned 10 U.S.C. § 2875 · 10 U.S.C. § 2883 · +1 more in workbook	IND-50 Exchange military land for other property or qualifying acquisition Holder: Secretary concerned 10 U.S.C. § 2869 · 10 U.S.C. § 2684a
IND-41 Guarantee housing occupancy or rental revenue and make differential payments Holder: Secretary concerned 10 U.S.C. § 2876 · 10 U.S.C. § 2877 · +1 more in workbook	IND-51 Sell, transfer or donate excess/surplus defense property through disposal pathways Holder: GSA Administrator for general surplus regime; Service Secretary for specific defense conveyances 40 U.S.C. § 541 · 40 U.S.C. § 545 · +3 more in workbook

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

Energy, environment and communities

Utility and energy arrangements, efficiency finance, remediation, resilience and community support.

IND-43 Buy, sell or share installation services with State/local/tribal governments Holder: Secretary concerned 10 U.S.C. § 2679 · Pub. L. 119-60, §§2843-2845	IND-48 Accept utility rebates and obtain utility-financed conservation improvements Holder: Secretary of Defense; authorized Service Secretary 10 U.S.C. § 2913(b)-(d)
IND-44 Cost-share buffers, easements, water rights and resilience with partners Holder: Secretary of Defense or military department 10 U.S.C. § 2684a · 10 U.S.C. § 2693	IND-49 Sell electricity from alternate-energy and cogeneration facilities Holder: Secretary of military department 10 U.S.C. § 2916
IND-45 Convey utility systems and contract for long-term service and upgrades Holder: Secretary of military department 10 U.S.C. § 2688 · Pub. L. 119-60, §2842	IND-52 Fund cleanup and contract/cooperate for defense environmental remediation Holder: Secretary of Defense; designated OSD program office 10 U.S.C. § 2701 · 10 U.S.C. § 2703 · +2 more in workbook
IND-46 Anchor on-base or private energy production through long-term contracts Holder: Service Secretary with Secretary of Defense approval 10 U.S.C. § 2922a · 10 U.S.C. § 2917	IND-53 Support defense-dependent communities, industrial diversification and workforce infrastructure Holder: Secretary of Defense 10 U.S.C. § 2391(a)-(c) · Pub. L. 119-60, §2805
IND-47 Finance efficiency improvements through energy savings performance contracts Holder: Federal agency head; Secretary of Defense/authorized contracting officials 42 U.S.C. § 8287 · 42 U.S.C. § 8287a · +1 more in workbook	IND-54 Co-fund civilian infrastructure supporting installation readiness and quality of life Holder: Secretary of Defense; OLDCC executes 10 U.S.C. § 2391(d)-(f) · Pub. L. 119-60, §§2806-2807

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

International business, logistics and investment

Allied R&D, co-production, logistics exchanges, contributions and eligible multinational investment.

INT-01 Jointly research and develop conventional defense technology with allies and friendly partners Holder: Secretary of Defense; conventional-capability and unequal-cost-sharing determinations delegable only to listed senior officials. 10 U.S.C. § 2350a	INT-06 Accept host-nation property, services and supplies for U.S. forces Holder: Secretary of Defense. 10 U.S.C. § 2350g
INT-02 Reciprocally use foreign and U.S. defense test facilities Holder: Secretary of Defense with Secretary of State concurrence. 10 U.S.C. § 2350l	INT-07 Use foreign burden-sharing cash for infrastructure and deployed support Holder: Secretary of Defense after consultation with Secretary of State; Service Secretary may construct with SecDef approval. 10 U.S.C. § 2350j · Pub. L. 119-60, § 1246
INT-03 Co-develop, co-produce and jointly procure defense articles through international project agreements Holder: President under AECA; Secretary of Defense for delegated AECA projects and NATO support/procurement partnerships. 22 U.S.C. § 2767 · 10 U.S.C. § 2350b · +1 more in workbook	INT-08 Finance relocation of U.S. forces with host-nation contributions Holder: Secretary of Defense. 10 U.S.C. § 2350k
INT-04 Acquire, sell, loan or exchange reciprocal logistics support through ACSAs Holder: Secretary of Defense; commanders act within an authorized agreement/delegation, not by mission statement alone. 10 U.S.C. § 2341 · 10 U.S.C. § 2342 · +3 more in workbook	INT-09 Execute NATO common-funded infrastructure and accept project contributions Holder: Secretary of Defense; designated DoD construction agent receives specified obligation authority. 10 U.S.C. § 2350q
INT-05 Receive and spend foreign contributions to joint defense projects Holder: Secretary of Defense. 10 U.S.C. § 2350i	INT-10 Contribute to a multinational dual-use venture capital fund Holder: Secretary of Defense. 10 U.S.C. § 2350s

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

International business, logistics and investment

Allied R&D, co-production, logistics exchanges, contributions and eligible multinational investment.

INT-11 **Pool allied transport, patient-movement and communications services**

Holder: Secretary of Defense, with Secretary of State concurrence where prescribed.
[10 U.S.C. § 2350c](#) · [10 U.S.C. § 2350m](#) · +3 more in workbook

INT-13 **Contract for allied overseas repair and prototype distributed product support**

Holder: Secretary of Defense.
[Pub. L. 118-31, § 842](#) · [Pub. L. 119-60, § 871](#) · +2 more in workbook

INT-12 **Partner across Five Eyes military medical research, logistics and care interoperability**

Holder: Secretary of Defense.
[10 U.S.C. § 2350t](#) · [Pub. L. 119-60, § 715](#)

INT-43 **Jointly develop emerging technology with specified irregular-warfare technology partners**

Holder: Secretary of Defense on covered partner Ministry of Defense request; State, Commerce and DNI consultation.
[Pub. L. 119-60, § 1234](#)

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

Security cooperation, assistance and education

Training, equipment, sales, credit, partner operations, humanitarian support and education.

INT-14 Train, equip and sustain foreign national security forces for enumerated missions Holder: Secretary of Defense with Secretary of State concurrence; DSCA administers subject to lawful designations. 10 U.S.C. § 333 · 10 U.S.C. § 362 · +2 more in workbook	INT-19 Conduct National Guard State Partnerships and share activity costs Holder: Secretary of Defense with Secretary of State concurrence; Chief of National Guard Bureau designates state/territory coordinators. 10 U.S.C. § 341 · Pub. L. 119-60, § 1206
INT-15 Support partner operations with logistics, equipment loans, training and small construction Holder: Secretary of Defense with Secretary of State concurrence. 10 U.S.C. § 331	INT-20 Sell DoD stocks or procure defense articles/services for foreign customers Holder: President and Secretary of State statutory policy/supervision roles; DoD/DSCA executes authorized delegated sales. 22 U.S.C. § 2761 · 22 U.S.C. § 2762 · +3 more in workbook
INT-16 Strengthen partner defense financial management and institutions Holder: Secretary of Defense with Secretary of State concurrence. 10 U.S.C. § 332	INT-21 Arrange authorized foreign military credit and loan guarantees Holder: President under AECA; State policy/supervision and delegated administration, with DSCA execution role. 22 U.S.C. § 2763 · 22 U.S.C. § 2764 · +1 more in workbook
INT-17 Pay for combined training and exercises and partner incremental expenses Holder: Military Department Secretary or combatant commander for §321 payments; designated combatant commanders for §322, within SecDef-approved procedures. 10 U.S.C. § 321 · 10 U.S.C. § 322 · +1 more in workbook	INT-22 Lease or loan defense articles to foreign partners Holder: President, with statutory State supervision and authorized DoD execution. 22 U.S.C. § 2796 · 22 U.S.C. § 2796a · +1 more in workbook
INT-18 Exchange defense personnel and pay eligible foreign-partner liaison/travel expenses Holder: Secretary of Defense; specific request/coordination requirements vary. 10 U.S.C. § 311 · 10 U.S.C. § 312 · +2 more in workbook	INT-23 Transfer excess articles or draw down existing resources for authorized partner needs Holder: President; State supervision and DoD implementing agencies. 22 U.S.C. § 2321j · 22 U.S.C. § 2318

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

Security cooperation, assistance and education

Training, equipment, sales, credit, partner operations, humanitarian support and education.

INT-24 Provide civilian humanitarian and civic support with military operations Holder: Military Department Secretary under §401 regulations and Secretary of State approval; SecDef for §2561. 10 U.S.C. § 401 · 10 U.S.C. § 2561	INT-29 Support partners facilitating ongoing authorized U.S. counterterrorism operations Holder: Secretary of Defense personally; funding-availability decision is nondelegable; relevant Chief of Mission concurrence. 10 U.S.C. § 127e
INT-25 Transport donated relief and furnish foreign disaster assistance Holder: Secretary of Defense for donated transport; President directing SecDef for foreign disaster assistance. 10 U.S.C. § 402 · 10 U.S.C. § 404	INT-44 Operate international education/research networks and fund university partnerships Holder: Secretary of Defense; Regional Center directors for authorized service agreements; ASD(SO/LIC) is IWC executive agent after FY26 amendment. 10 U.S.C. § 342 · 10 U.S.C. § 345 · +2 more in workbook
INT-26 Train partners to clear explosive hazards and secure/dispose munitions Holder: Military Department Secretary under SecDef regulations; specific Secretary of State approval. 10 U.S.C. § 407	INT-45 Share multinational education-center operating costs, facilities and personnel support Holder: Secretary of Defense with Secretary of State concurrence for required agreements. 10 U.S.C. § 344 · 10 U.S.C. § 351
INT-27 Supply goods, equipment and services to reduce foreign WMD proliferation threats Holder: Secretary of Defense; urgent ungoverned-area branch requires President. 50 U.S.C. § 3711 · 50 U.S.C. § 3712 · +1 more in workbook	INT-46 Provide foreign partners with digital learning content and necessary information technology Holder: Secretary of Defense with Secretary of State concurrence. 10 U.S.C. § 346
INT-28 Fund a partner agency to do complementary work DoD cannot do itself Holder: Secretary of Defense, with receiving agency head for transfer notification. 10 U.S.C. § 385	

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

Intelligence, counterintelligence and security

Scoped intelligence finance, cryptologic research, industrial security and CI-related mechanisms.

INT-30 Finance foreign cryptologic-support arrangements Holder: Secretary of Defense. 10 U.S.C. § 421	INT-35 Accept foreign funding for joint military intelligence collection and analysis Holder: Director of DIA in coordination with DNI. Pub. L. 118-31, § 1621
INT-31 Reuse proceeds of authorized counterintelligence operations Holder: Secretary of Defense; applies to military-department components and DIA. 10 U.S.C. § 423	INT-36 Protect classified contractor information and mitigate foreign ownership risks Holder: Secretary of Defense; USD(A&S)/DCSA responsibilities in §4819; USD(I&S) security oversight under §137. 10 U.S.C. § 428 · 10 U.S.C. § 4819 · +1 more in workbook
INT-32 Create and operate commercial arrangements to protect authorized foreign intelligence collection Holder: Secretary of Defense; prescribed delegations and SecDef/Deputy approval for sensitive activities. 10 U.S.C. § 431 · 10 U.S.C. § 432 · +5 more in workbook	INT-37 Obtain narrowly authorized financial records or consumer reports for intelligence/counterterrorism Holder: Authorized government agency and designated certifying supervisory official; DoD element must establish its underlying authorized function. 12 U.S.C. § 3414 · 15 U.S.C. § 1681v · +1 more in workbook
INT-33 Pay confidential, extraordinary or emergency intelligence expenses Holder: Secretary of Defense for MIP; Director DIA for specified DIA NIP amounts. 10 U.S.C. § 429a · 50 U.S.C. § 3038	INT-41 Fund cryptologic research by private individuals and institutions Holder: Director of the National Security Agency. 50 U.S.C. § 3611
INT-34 Consolidate and transfer Defense intelligence appropriations into execution accounts Holder: Secretary of Defense. 10 U.S.C. § 429	INT-42 Exchange geospatial data and recycle map-sale receipts into foreign licensing fees Holder: Secretary of Defense authorizing NGA; Director NGA has specified withholding role. 10 U.S.C. § 453 · 10 U.S.C. § 454 · +1 more in workbook

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

Domestic and interagency support

Defined civilian-agency support, counterdrug support and eligible state/local purchasing channels.

INT-38 **Share military information, equipment, facilities and expertise with civilian law enforcement**

Holder: Secretary of Defense; requesting civilian agency retains its law-enforcement authority.
[10 U.S.C. § 271](#) · [10 U.S.C. § 272](#) · +7 more in workbook

INT-40 **Let States and localities buy eligible equipment through DoD**

Holder: Secretary of Defense in coordination with GSA.
[10 U.S.C. § 281](#)

INT-39 **Contract for and provide counterdrug or counter-transnational-crime support**

Holder: Secretary of Defense upon proper requesting official’s request.
[10 U.S.C. § 284](#) · [Pub. L. 119-60, § 1010](#)

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

Enterprise resources and shared execution

Interagency orders, reimbursements, specific transfers, contributions, gifts, fees and claims.

FIN-01 Buy goods or services through another federal organization Holder: Head of agency or major organizational unit 31 U.S.C. § 1535 · 10 U.S.C. § 2205	FIN-06 Accept and use qualifying institutional or beneficiary gifts Holder: Secretary concerned 10 U.S.C. § 2601
FIN-02 Credit authorized reimbursements to DoD accounts Holder: Secretary of Defense and military department Secretaries; authorized component account managers 10 U.S.C. § 2205	FIN-07 Accept defense contributions through the Defense Cooperation Account Holder: Secretary of Defense 10 U.S.C. § 2608
FIN-03 Pool interim costs in military department management funds Holder: Military department Secretaries; Secretary of Defense approves operation accounts 10 U.S.C. § 2209	FIN-08 Charge lawful fees for agency services or benefits Holder: Agency head, subject to applicable law 31 U.S.C. § 9701 · 31 U.S.C. § 3302 · +1 more in workbook
FIN-04 Transfer funds under a specific annual transfer authority Holder: Secretary of Defense, with OMB approval under §8005 31 U.S.C. § 1532 · 10 U.S.C. § 2214 · +2 more in workbook	FIN-09 Settle and pay qualifying noncombat damage claims Holder: Secretary concerned or authorized claims official; Attorney General approval/delegation where applicable 10 U.S.C. § 2733 · 28 U.S.C. § 2672
FIN-05 Resource urgent combatant-command initiatives Holder: Chairman of the Joint Chiefs of Staff; eligible requesting combatant commanders 10 U.S.C. § 166a	FIN-11 Organize common supply or service execution across Services Holder: Secretary of Defense 10 U.S.C. § 191 · 10 U.S.C. § 192 · +1 more in workbook

Selected source anchors shown. All citations, prerequisites, limitations, funding conditions and execution roles are preserved in the spreadsheet.

Direction, strategy and demand

4 of the 29 directory nodes. Full roles, limitations and source lists are in the workbook.

NODE 01

Secretary and Deputy Secretary of Defense

Set priorities, assign responsibilities and approve reserved departmental actions.

[10 U.S.C. § 113](#)

NODE 02

USD(Policy)

Translate strategy into planning, posture and policy guidance.

[10 U.S.C. § 134](#)

NODE 09

Chairman of the Joint Chiefs of Staff and Joint Staff

Advise on joint requirements, priorities and capability shortfalls.

[10 U.S.C. § 153](#) · [10 U.S.C. § 166a](#)

NODE 10

Combatant commands and component commands

Define operational needs and integrate capabilities into plans and operations.

[10 U.S.C. § 164](#) · [P.L. 119-60 §873](#); [10 U.S.C. §3601 note](#)

Direction and demand-setting are not, by themselves, authority to execute any chosen transaction.

Technology and industrial pathways

4 of the 29 directory nodes. Full roles, limitations and source lists are in the workbook.

NODE 03 USD(Research and Engineering) Guide research, technology, experimentation, prototyping and transition. 10 U.S.C. § 133a · P.L. 119-60 §902	NODE 04 USD(Acquisition and Sustainment) Guide acquisition, sustainment, industrial-base and logistics policy. 10 U.S.C. § 133b
NODE 05 Assistant Secretary for International Armaments Cooperation Statutorily established international armaments / industrial cooperation office. 10 U.S.C. § 138 · P.L. 119-60 §903	NODE 16 Office of Strategic Capital Execute scoped credit / capital-assistance pathways and financial coordination. 10 U.S.C. § 149 · P.L. 119-60 §§905-906

A pathway sponsor does not automatically control the funds or signing authority. International Armaments Cooperation is an authorized office in this inventory; staffing and delegations were not independently verified.

Resources, analysis and legal control

3 of the 29 directory nodes. Full roles, limitations and source lists are in the workbook.

NODE 06

USD(Comptroller) and component comptrollers

Connect instruments to lawful funds, budgets and fiscal controls.

[10 U.S.C. § 135](#) · [10 U.S.C. § 2214](#)

NODE 07

Director, Cost Assessment and Program Evaluation (CAPE)

Assess costs, alternatives and resource tradeoffs; does not award funds.

[10 U.S.C. § 139a](#)

NODE 17

General Counsel, component counsel and authorized award officials

Counsel review legality; separately delegated officials execute transactions.

[10 U.S.C. § 140](#) · [31 U.S.C. § 1341](#)

CAPE analyzes tradeoffs; it is not an award office. Counsel provides legal review; separately authorized transaction officials exercise signature authority.

I&S policy and integration

5 of the 29 directory nodes. Full roles, limitations and source lists are in the workbook.

NODE 08

USD(Intelligence and Security)

Oversee defense intelligence / security policy, programs and assigned resources.

[10 U.S.C. § 137](#) · [50 U.S.C. § 3038](#)

NODE 18

DDI Programs, Resources & Enterprise Management (PREM)

Align intelligence capabilities, program needs and resource ownership.

[OUSD\(I&S\) public organization directory](#) · [Official Directors for Defense Intelligence mission statements](#)

NODE 19

DDI Sensitive Activities & Special Programs (SASP)

Route sensitive activities / special programs through proper governance.

[OUSD\(I&S\) public organization directory](#) · [Official Directors for Defense Intelligence mission statements](#)

NODE 20

DDI Counterintelligence, Law Enforcement & Security (CL&S)

Integrate counterintelligence, law enforcement and security policy.

[OUSD\(I&S\) public organization directory](#) · [Official Directors for Defense Intelligence mission statements](#)

NODE 21

DDI Warfighter Support (WS)

Connect command intelligence demand with programs and international partners.

[OUSD\(I&S\) public organization directory](#) · [Official Directors for Defense Intelligence mission statements](#)

These are policy, oversight and integration routes—not a claim that every office directly contracts, investigates or owns every intelligence appropriation. DDI = Director for Defense Intelligence.

Service and shared execution

5 of the 29 directory nodes. Full roles, limitations and source lists are in the workbook.

NODE 11

USSOCOM and its acquisition executive

Develop and acquire SOF-peculiar capabilities under its distinct statutory role.

[10 U.S.C. § 167](#)

NODE 12

Department of the Army

Link Army requirements and resources to acquisition, facilities and sustainment.

[10 U.S.C. § 7013](#)

NODE 13

Department of the Navy, including Marine Corps

Link Navy / Marine Corps requirements and resources to departmental execution.

[10 U.S.C. § 8013](#)

NODE 14

Department of the Air Force, including Space Force

Provide departmental resource, acquisition, laboratory and installation pathways.

[10 U.S.C. § 9013](#)

NODE 15

Defense Agencies and DoD Field Activities / fourth estate

Provide shared or specialized execution; umbrella overlaps named agencies below.

[10 U.S.C. § 191](#) · [10 U.S.C. § 192](#)

USSOCOM has a distinct acquisition role. The fourth-estate node is an umbrella and overlaps named agencies. The directory is not a census of every execution office.

Intelligence, security and CI execution

8 of the 29 directory nodes. Full roles, limitations and source lists are in the workbook.

NODE 22

Defense Intelligence Agency (DIA)

Execute military intelligence missions and scoped agency financial pathways.

[50 U.S.C. § 3038](#) · [10 U.S.C. § 423](#)

NODE 24

National Security Agency / Central Security Service (NSA/CSS)

Execute cryptologic missions, qualifying research grants and scoped support.

[50 U.S.C. § 3038](#) · [50 U.S.C. § 3611](#)

NODE 26

National Reconnaissance Office (NRO)

Develop, acquire and operate overhead reconnaissance capabilities.

[50 U.S.C. § 3038](#) · [NRO February 12, 2026 commercial-contract announcement](#)

NODE 28

Naval Criminal Investigative Service (NCIS), including Economic Crimes Field Office

Investigate Navy / Marine Corps matters, procurement fraud and acquisition exploitation.

[NCIS Economic Crimes Field Office: mission and coordination](#) · [NCIS field-office routing](#)

NODE 23

Defense Counterintelligence and Security Agency (DCSA)

Execute industrial security, personnel vetting and supporting CI / insider-threat work.

[DCSA directorates and mission areas](#) · [10 U.S.C. § 428](#)

NODE 25

National Geospatial-Intelligence Agency (NGA)

Acquire / exchange geospatial data and administer bounded receipts mechanisms.

[50 U.S.C. § 3038](#) · [10 U.S.C. § 453](#)

NODE 27

Army Counterintelligence Command (ACIC)

Provide Army counterintelligence support for foreign-intelligence threats.

[ACIC official mission and organization](#) · [10 U.S.C. § 423](#)

NODE 29

Air Force Office of Special Investigations (AFOSI)

Provide investigative / counterintelligence support for Air Force and Space Force.

[OSI strategic support to the Air Force and Space Force](#) · [AFOSI public technology-protection mission example](#)

Mission authority, contract authority, security decisions and investigative jurisdiction are distinct. Agency identity alone does not establish the specific delegation or funding for a proposed act.

The partner layer outside the directory

Some pathways require another institution’s authority, consent, capital or delivery capacity.

Fiscal / credit counterparts

Treasury · OMB

Credit structure, scoring and fiscal arrangements when the selected instrument requires them.

Inventory examples: IND-02, IND-08, FIN-07

Industry / economic counterparts

Commerce / BIS · Energy · SBA · Other resource-jurisdiction agencies

Priorities, industrial resources, program-wide small-business policy or assigned resource jurisdiction.

Inventory examples: IND-01, IND-19, ACQ-16

Foreign-policy / international counterparts

State / embassies · Foreign governments / defense ministries · NATO organizations

Required foreign-policy approvals, international arrangements and partner decisions or contributions.

Inventory examples: INT-01, INT-14, INT-20

Intelligence / investigative counterparts

DNI · CIA · FBI / DOJ · Treasury-led CFIUS · State / local law enforcement

Distinct intelligence, investigation, prosecution or investment-review responsibilities as applicable.

Inventory examples: INT-32, INT-35, INT-36, INT-38

Nonfederal performers / beneficiaries

Companies / lenders / investors · Universities / research institutions · State / local governments · Utilities / contractors

Eligible performers, borrowers, suppliers, grantees or partners; not government approval authorities.

Inventory examples: ACQ-17, IND-08, IND-53, IND-54

These are supplementary counterpart clusters, not five additional DoD actors or a claim that every pathway requires all partners. The 29-node count excludes them.

Reading rules and source scope

A graphical planning reference—not an obligation-ready legal opinion.

What the counts mean	14 functional families organize 168 capability records. A record may cite several statutes; one statute may support several records. The 29 actor nodes include grouped offices and overlapping umbrellas.
What this version does	Reformats the existing October 2 research inventory. It does not establish new legal findings, certify every post-baseline amendment, or verify current balances, warrants, delegations, implementation or staffing.
Source access	Record-level citations and original URLs are retained. The OLRC current-text site returned maintenance pages during this presentation update; some DoD pages could not be fetched. Original targeted current-law qualifications still apply.
Practical next step	Select a capability ID and document the precise authorized act, eligible purpose / recipient, lawful funds, required approval, capable executor and any partner-owned decision.

General organization anchor: 10 U.S.C. §113 (GovInfo 2024 baseline). Department-wide direction remains subject to law; it is not an unlimited substantive grant.

Abbreviations: USD = Under Secretary of Defense; R&E = Research and Engineering; A&S = Acquisition and Sustainment; I&S = Intelligence and Security; CI = counterintelligence; OT = other transaction; CRADA = cooperative research and development agreement; SBIR/STTR = Small Business Innovation Research / Small Business Technology Transfer.